THE ANNUAL RUBIN REPORT

MUSEUM

OF

ART



TABLE OF CONTENTS

| Letter from the Executive Director | 5 |
|--------------------------------------|----|
| Exhibitions | 6 |
| Publications | 7 |
| Education | 8 |
| Programming | 10 |
| Gifts and Purchases of Art | 14 |
| Individual and Institutional Support | 18 |
| Individual Membership | 20 |
| Corporate Membership | 21 |
| Volunteer Support | 23 |
| Financial Statements | 24 |



LETTER FROM THE EXECUTIVE DIRECTOR

Dear friends and supporters,

I am pleased to share with you the highlights of our activities in 2014, including acknowledgements of our generous supporters and our audited financial statement.

2014 marked the ten-year anniversary of the Rubin Museum—a significant milestone and reason to celebrate. Since we opened in 2004, we have presented more than one hundred exhibitions, offered thousands of programs, and welcomed more than 1.6 million visitors.

At the Rubin we create experiences that spark new ways of seeing the world and inspire you, the visitor, to make connections between contemporary life and the art and ideas of the Himalayas and neighboring regions. Whether you are touched by a work of art or attend an insightful on-stage conversation or art-making workshop, we want you to leave the Rubin with more than when you entered.

During our first ten years we had the great fortune to establish and grow this institution with the generous support of its founders. We are now entering a new phase, in which we must significantly expand our base of support, transitioning toward greater financial independence. We know it can be done—with your help.

Having gained a distinct position in the cultural landscape of New York City and beyond, our goal is to focus on areas where we can be most uniquely impactful. We will continue the strategy of maintaining a tightly focused collection while using our exhibitions to give voice to the broader region and trans-cultural and contemporary expressions. And we will be sure to occasionally surprise you with unexpected and provocative exhibitions.

Over the past ten years the Rubin Museum has established close ties with individuals and communities, local and worldwide. Being an internationally respected institution as well as a place-centered organization with responsibilities to local constituencies is a challenge and an opportunity. We are committed to using it to continue to inspire associations between the unfamiliar and the familiar, both inside the Museum and across the globe.

We look forward to embarking on our next ten years with you on board.

Patrick Sears
Executive Director

With a nod to its opening day celebration, the Rubin Museum marked its tenth anniversary in 2014 with a festive block party that hosted more than 3,000 guests. Photograph by Michael Seto Photography

EXHIBITIONS

BODIES IN BALANCE: THE ART OF TIBETAN MEDICINE

March 15-September 8, 2014

The first major exhibition to present the origins, history, and practice of a millennium of visual history, *Bodies in Balance* explored the guiding principles of the Tibetan science of healing. Approximately 140 objects dating from the ninth century to the present day demonstrated the advancement of Tibetan medical knowledge as it was codified in medical texts, illustrated in art, demonstrated by medical tools, and made evident by examples of medicines compounded from natural ingredients and applied in practice.

THE ALL-KNOWING BUDDHA: A SECRET GUIDE

October 3, 2014-April 13, 2015

The All-Knowing Buddha: A Secret Guide focused on an exceptional set of fifty-four paintings in the intimate format of album leaves from eighteenth-century China that illustrate the meditation practice of Sarvavid Vairochana, a primordial buddha central to the Tibetan Buddhist tradition. The album is one of only two in existence to illustrate a secret esoteric practice so explicitly. The presentation at the Rubin was the first time that these important paintings were exhibited in the United States.

FRANCESCO CLEMENTE: INSPIRED BY INDIA

September 5, 2014-February 2, 2015

Francesco Clemente: Inspired by India looked at the Indian influences in artist Francesco Clemente's work and how they relate to the artistic practices and traditions of various regions in India. The exhibition features approximately twenty works, including paintings from the last thirty years and four new, larger-than-life-size sculptures created especially for the exhibition. In contrast to leading conceptual art practices of the 1970s, Clemente refocused attention on representation, narrative, and the figure and explored traditional, artisanal materials and modes of working.

WITNESS AT A CROSSROADS: PHOTOGRAPHER MARC RIBOUD IN ASIA

October 16, 2014-March 23, 2015

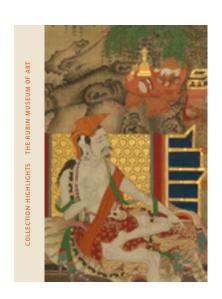
Witness at a Crossroads chronicled French photographer Marc Riboud's journeys across Asia during the mid-1950s and 1960s, a period of great cultural and political transition in the region. More than one hundred arresting black-and-white photographs offered glimpses into everyday life in Turkey, Iran, Afghanistan, Pakistan, India, Nepal, China, and Japan, illuminating tensions between tradition and post-war modernity.

PUBLICATIONS

COLLECTION HIGHLIGHTS

Jan Van Alphen, Beth Citron, Karl Debreczeny, David P. Jackson, Christian Luczanits, Elena Pakhoutova, and Kathryn Selig Brown

This publication, dedicated specifically to the Rubin Museum's collection, features 108 works that were chosen by the curatorial team to offer a sense of the geographic, cultural, and chronological breadth of the Museum's holdings. Stunning visuals are accompanied by brief descriptions that will speak to both lovers of Himalayan art and those who are new to this rich tradition.



FRANCESCO CLEMENTE: INSPIRED BY INDIA

Beth Citron with a contribution from Girish Shahane

In this book accompanying the exhibition *Francesco Clemente: Inspired by India*, curator Beth Citron and scholar Girish Shahane look at Francesco Clemente's artistic process and how traditional Indian art making and culture influenced his work. Clemente remains a touchstone for those engaged with modern and contemporary Indian visual culture and its history.

BODIES IN BALANCE: THE ART OF TIBETAN MEDICINE

Theresia Hofer, editor, with contributions from Pasang Yontan Arya, Sienna R. Craig, Gyurme Dorje, Yang Ga, Frances Garrett, Barbara Gerke, Knud Larsen, Katharina Sabernig, Geoffrey Samuel, Martin Saxer, Ronit Yoeli-Tlalim, and Inger Vasstveith

Bodies in Balance is the first comprehensive and illustrated book dedicated to the history, theory, and practice of Tibetan medicine. The book, which is generously illustrated with more than two hundred images, includes essays by ten experts in the field. The volume brings to life the theory and diversity of this ancient healing art.

EDUCATION

RUBIN MUSEUM BLOCK PARTY

In celebration of the Museum's tenth anniversary, the Museum hosted its first annual neighborhood block party. More than 3,000 people joined in on the fun and were treated to a day of art making, musical performances, gallery tours, and more.

SCHOOL PROGRAMS

To adapt to the changing needs of schools, the Museum expanded the scope of its school residency offerings; In 2014 we began working with new neighborhood schools (PS 33 Chelsea Prep), new audiences (residency with Pre-K classes), and new formats (after-school sessions for High School students to gain art credit for graduation).

TOURS

In addition to two daily tours, the Museum offered specialized monthly access tours for seniors, blind and partially sighted visitors, guests with Alzheimer's or dementia, and those who are deaf or hard of hearing.

FAMILY SUNDAYS

Beginning in March, families with children ages three and up were invited to participate in afternoons full of family-friendly activities every Sunday throughout the year. Family Sundays guests enjoyed art making in the Education Center and family tours and themed searches in the galleries.

ADULT EDUCATION

The Museum launched a series of adult classes offering more committed audiences with ongoing opportunities for deeper connection to the Museum's special exhibitions and permanent collection. Select soldout courses included Nutritional Health and Happiness, inspired by Bodies in Balance: The Art of Tibetan Medicine; Writing and Reflecting through Symbolic Inquiry, focusing on Francesco Clemente: Inspired by India; and It's Funny Because It's True: Exploring the Buddhist Truth of Suffering through Comedy, which dove deeply into the Museum's permanent collection.



PROGRAMS

BRAINWAVE: MIND OVER MATTER

What happens in our brains when we attempt to overcome adversity, survive tests of endurance, and stay focused under pressure? This was the subject of the seventh annual Brainwave, a series of onstage conversations, films, and experiences.

Jan 6 The Performance Artist with Isabella Rossellini and cognitive scientist Diana Reiss

Jan 11 The Cellist with cellist Maya Beiser and cognitive psychologist Jamshed Bharucha

Jan 24 The Ballet Dancer with Wendy Whelan and neuropsychologist Mark Solms

Jan 25 The Social Worker for the Blind with Sabriye Tenberken, writer Rosemary Mahoney, and neuropsychologist Sabine Kastner

Jan 31 The Basketball Champion with Walt Frazier and neuroscientist Paul Glimcher

Feb 5 The Photographer with Frédéric Lagrange and cognitive scientist John J. Sakon

Feb 8 **The Monk** with the Venerable Metteyya and neurosurgeon Philip Stieg

Feb 8 The Actor with Giancarlo Esposito and neuroscientist Moran Cerf

Feb 12–13 The TM Teacher with Bob Roth and experimental psychologist Barry Cohen

Feb 19 The Zen Teacher with Shinge Roko Sherry Chayat Roshi and neuroscientist Brent A. Field Feb 21 **The Teacher** with His Holiness the Drikung Kyabgön Chetsang and neuroscientist Zoran Josipovic

Mar 1 The Astronaut with Scott Parazynski and psychologist Tracy Dennis

Mar 3 The Mogul with Russell Simmons and cognitive neuroscientist David Vago

Mar 5 The Activist with Zainab Salbi and neuroscientist Dean Haycock

Mar 8 The Philosopher with Rebecca Goldstein and neuroscientist Antonio Damasio

Mar 12 The Face Transplant Surgeon with Eduardo Rodriguez and neuroscientist Timothy Buschman

Mar 16 The Poker Player with Vanessa Selbst and psychologist John D. Mayer

Apr 11 The Yoga Teacher with Elena Brower and neuropsychologist Kenneth Perrine

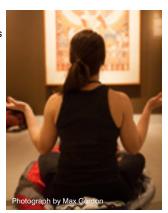
Apr 25 The Math Genius with Jason Padgett and neuroscientist Heather Berlin

May 2 The Congressman with Tim Ryan and neuroscientist Elizabeth Johnston

DREAMOVER

May 10-11, 2014

The Dream-Over is a museum sleepover for grown-ups. Dreamers sleep in the Rubin Museum's galleries under a work of art selected especially for them. A Tibetan lama guides the group in Tibetan dream yoga, and a psychologist explores the meaning of dreams. In the morning a team of dream-gatherers gently nudge dreamers awake and write down their dreams as they recall them. The dreamers are then debriefed in the morning over a traditional Tibetan breakfast of tsampa and yak butter tea.



CLEMENTE X 8

On September 5, 2014, the Rubin opened the first museum exhibition devoted to the extensive Indian influences in Francesco Clemente's work, *Francesco Clemente: Inspired by India*. To further explore the chief motivations in his life and art, the artist took the Rubin stage eight times with eight personalities from very different walks of life. Both Clemente and his guest brought to the conversation a found object that acted as catalyst for a freewheeling conversation.

Oct 1 Clemente x Patti Smith

Oct 5 Clemente x Robert Lepage

Oct 7 Clemente x Nas

Oct 8 Clemente x Gelek Rimpoche

Oct 22 Clemente x Eric Ripert

Oct 29 Clemente x Billie Tsien

Nov 5 Clemente x David Chase

Nov 9 Clemente x Alfonso Cuarón

ARTISTS ON ART

In conversation with *Francesco Clemente: Inspired by India* curator Beth Citron, contemporary artists engaged in informal dialogues about Francesco Clemente's work and their own.

Sep 19 Jeni Spota Oct 24 Sandeep Mukherjee

Sep 26 Fred Tomaselli Nov 7 David Salle

Oct 3 Julian Schnabel Nov 14 Terry Winters

Oct 17 Philip Taaffe Nov 21 Caledonia Curry aka

Swoon



CABARET CINEMA

For the Museum's series of classic film screenings, the artist Francesco Clemente selected some of his favorites from world cinema.

Sep 26 Le Fleuve introduced by poet Vijay Seshadri

Oct 3 Viridiana introduced by filmmaker Stella Schnabel

Oct 10 Vivre Sa Vie introduced by film director Matias Piniero

Oct 17 Before the Revolution introduced by filmmaker Chiara Clemente

Oct 24 Chappaqua introduced by the filmmaker's son Alexander Rooks Nov 7 Antonio Das Mortes

Nov 14 The Hired Hand introduced by playwright Neil LaBute

Nov 21 The Holy Mountain

Nov 28 Salo introduced by choreographer Karole Armitage

Dec 5 Sacro GRA

NAKED SOUL

Naked Soul presents performances from some of the country's top singer/songwriters without microphones or amplifiers, as if the music were, acoustically speaking, naked. The musicians in the series draw upon the universal themes inherent in Himalayan art—spirituality, peace, tolerance, wisdom, compassion—on select Friday evenings.

Feb 14 Susan Werner Aug 22 Garland Jeffries

Mar 7 Mary Gauthier Sep 5 John Gorka

Mar 14 David Wilcox Sep 19 Janis Ian

May 9 Dan Bern Oct 10 Martha Wainwright

May 30 Shelby Lynne Oct 17 Erin McKeown

Jun 6 Shelby Lynne Nov 7 Melissa Ferrick

Jun 13 Jill Sobule Dec 12 Dana Fuchs

Jun 27 Ben Sollee Dec 26 Nicole Atkins

Jul 11 Falu

NOURISH, PRACTICE, KNOW

Inspired by the exhibition *Bodies in Balance: The Art of Tibetan Medicine*, Nourish, Practice, Know was a series of events and workshops that explored the power of food, contemplative practice, and life-long learning to help us balance our bodies.

Mar 16 The Knowledge of Healing

Mar 19 Diagnosis - Pulse

Mar 26 Feeding Your Demons: The Life and Work of Lama Tsultrim Allione

Mar 28 Lee Van Zyl and David Crow

Mar 29 In the Garden of Medicine Buddha

Apr 2 The Painted Mantra with Tashi Mannox

Apr 5 Mind Winds: The Ecology of Consciousness

Apr 9 Diagnosis II - Dreams

Apr 12 Shamans of the Blind Country

Apr 13 Yoga with Bryn Chrisman of Yogamaya

Apr 16 Diagnosis III - Dreams

Apr 18 Ayurveda: The Art of Being

Apr 30 Healing Herbs

May 14 Yoga with Elena Brower of Virayoga

May 7 Diagnosis IV - Astrology

May 14 Talking Story

May 16 The Healing Modality of Singing Bowls with Suren Shrestha

May 28 A Gesar's Bard Tale

Jun 4 Diagnosis - Death and Dying

Jun 8 Chef's Table: A Jackson Heights Field Trip

Jun 11 Diagnosis - Insomnia

Jun 14 Mind-Body Flux: Where Does Healing Happen?

Jun 25 You Are What You Eat

Jun 29 Yoga with Alison Cramer & Sheri Celentano of Laughing Lotus

Jul 9 The Health Benefits of Yantra Yoga

Jul 16 Diagnosis - Diet

Jul 25 Yoga with Yogamaya & Live Music with The Hanumen: A Feast for the Senses

Aug 16 The Healing Modality of Singing Bowls with Suren Shrestha

Aug 10 Vibrational Sound Therapy

Aug 10 Learn to Heal with Singing Bowls

Aug 13 Diagnosis – Women's Health

Aug 27 Indian Summer



EPIC OF EVEREST

The Museum hosted the New York premiere of a magnificent restoration of one of the most historically significant films of all time: *The Epic of Everest*. The film documents the doomed attempt of George Mallory and Sandy Irvine to scale the world's highest mountain in 1924.

Nov 14

Presented with AFAR Magazine, with an introduction by Editor-in-Chief Ellen Asmodeo-Giglio

Nov 19

Presented with NY Section American Alpine Club & American Alpine Club Library, followed by a Q&A with Everest veteran Robert Anderson

Nov 23

Presented with the Weatherhead East Asian Institute and the Modern Tibetan Studies Program at Columbia University, followed by a Q&A with Dr. Robert Barnett

Nov 30

Introduced by Phillip Trimble, who led the successful American expedition to Mt. Everest in 1976

Dec 3

Presented with Outward Bound USA followed by Q&A with Executive Director Steve Matous

Dec 5

Presented with *The Alpinist*, with an introduction by Editor-in-Chief Katie Ives

Dec 13

Presented with the Worcester Polytechnic Institute Alumni, followed by a Q&A with Peter Hansen, author of *The Summits* of Modern Man

Dec 14

Presented with the British Consulate, with an introduction by British Consul General to New York Danny Lopez



FAITH CONNECTIONS

Sep 12-19

How do you find one child among a hundred million people? The Museum presented the New York premiere of Pan Nalin's heart-rending documentary telling the story of three children—one abandoned, one absconded, and one abducted—during the 2013 spiritual ritual Kumbh Mela, the largest gathering of humans on earth.

GIFTS AND PURCHASES OF ART

Tara Protecting from the Eight Fears

Kham Province, Southeastern Tibet; 19th century Pigments on cloth, silk Gift of Dr. Michael Henss, Zurich TC752

Nek Chand (Indian, b. 1924) Blue Glass Animal

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.1

Nek Chand (Indian, b. 1924) Multicolor Bangle Figure with Vessel

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.2

Nek Chand (Indian, b. 1924) Multicolor Bangle Figure with Vessel

1984–1985 Concrete, ceramic Sculptures from the Capital Children's Museum "Nek Chand Fantasy Garden" gifted by the National Children's Museum C2014.1.3

Nek Chand (Indian, b. 1924) Monkey, gray mortar. Limb & tail break

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.4

Nek Chand (Indian, b. 1924) Small Concrete Figure

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.5

Nek Chand (Indian, b. 1924) Small Concrete Figure

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.6

Nek Chand (Indian, b. 1924) Small Concrete Figure

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.7

Nek Chand (Indian, b. 1924) Small Concrete Figure

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.8

Nek Chand (Indian, b. 1924) Boy with Back Basket, Ceramic Shirt, Clinker Legs

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.9

Nek Chand (Indian, b. 1924) Boy with Front Basket, Clinker Shirt, Ceramic Legs

1984–1985
Concrete, ceramic
Sculptures from the Capital
Children's Museum "Nek Chand
Fantasy Garden" gifted by the
National Children's Museum
C2014.1.10

Wooden Portal to Protector's Shrine

Kham Province, eastern Tibet; ca.19th century Wood, cloth, pigments, gesso, varnish Gift of Bob and Lois Baylis C2014.3a-h

Twenty-Four Sets of Prayer Beads

China, Japan, Korea, Thailand, Burma, and France; 18th–20th century Various materials Gift of Anne Breckenridge Dorsey C2014.6.1-24

Statue of Figure on Lion

20th century Metal TC749

Tara Saving from the Eight Perils

Eastern Tibet; 19th century Pigments on cloth, silk Gift of Dr. Michael Henss, Zurich TC752

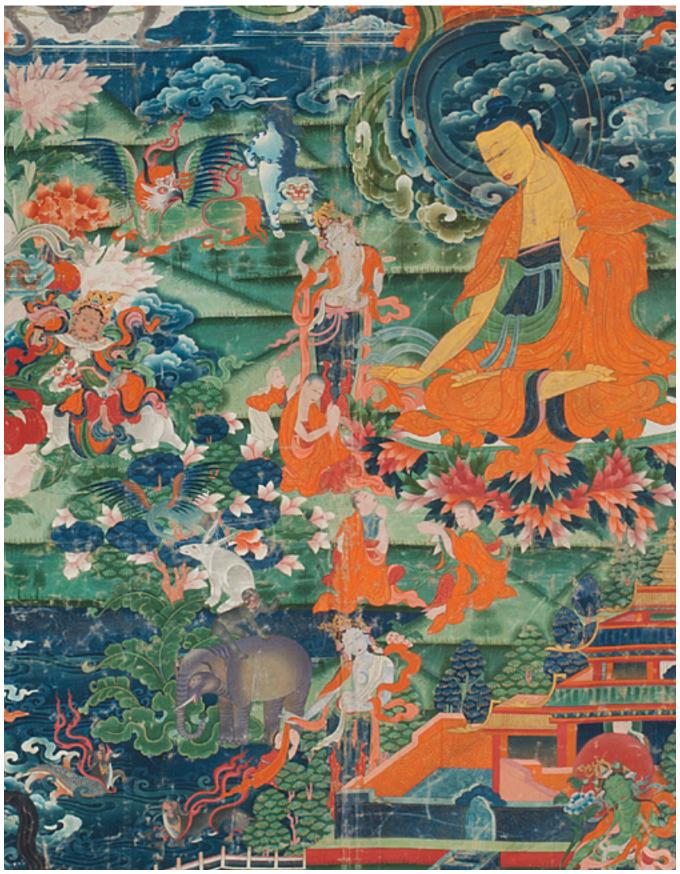
Mongolian Nobleman's Eating Set and Flint Strike with Belt Toggle

Probably Urga (Ulaan Baatar), Mongolia, or Dolonor, China (Inner Mongolia); ca. late 18th– early 19th century Ivory, steel, leather, silver Gift of Phillip J. Rudko TC759.1

Five-Panel Crown

Urga (Ulaan Baatar), Mongolia; ca. 19th century Gilt and polychrome wood Gift of Phillip J. Rudko TC759.2





GIFTS AND PURCHASES OF ART, CONTINUED

Collar

TC759.3

Urga (Ulaan Baatar), Mongolia; ca. 19th century Silk Gift of Phillip J. Rudko

Five-Prong Bell and Dorje Set

Probably Urga (Ulaan Baatar), Mongolia, or Dolonor, China (Inner Mongolia); ca. late 19th century Silver, metal (Li, five metal compound) Gift of Phillip J. Rudko TC759.4a-b

Horpa Nomad Smoke Set

Tibet; ca. late 19th century Leather, wood, brass, bamboo, jade Gift of Phillip J. Rudko TC759.5a-b

Women's Chatelaine

Eastern Tibet; late 19th-early 20th century Silk, leather, silver, turquoise Gift of Phillip J. Rudko TC759.6

Tsakalis

ca. 1300
Pigments on cloth
Gift of Beata and Michael
McCornmick
TC760.1-2

Buchung Nubgya (Tibetan, b. 1979) Stages of a Painting (Saraswati): Drawing Stage and Iconometry

New York, New York; 2014 Paper

SC2014.4.1

Buchung Nubgya (Tibetan, b. 1979) Stages of a Painting (Saraswati): Primed Canvas with Drawing and Basic Colors New York, New York; 2014

Pigments on cotton, wood, thread SC2014.4.2

Buchung Nubgya (Tibetan, b. 1979) Stages of a Painting (Saraswati): Colors and Shading

New York, New York; 2014 Pigments on cotton, wood, thread

SC2014.4.3

Buchung Nubgya (Tibetan, b. 1979) Stages of a Painting (Saraswati): Full Thangka with

Brocade Mount
New York, New York; 2014
Pigments on cotton, silk brocade
SC2014.4.4

Sonam Phuntsok

Maitreya Thangka
Portland, Oregon; 2006
Acrylic on canvas
Gift of Sonam Phuntsok
SC2014.5

Tara Protecting from the Eight Fears (Detail) Kham Province, Southeastern Tibet; 19th century Pigments on cloth, silk Gift of Dr. Michael Henss, Zurich

INDIVIDUAL AND INSTITUTIONAL SUPPORT

\$250,000+

The Shelley & Donald Rubin Foundation

\$100.000-\$249.999

Henry Luce Foundation Shelley & Donald Rubin

\$50,000-99,999

Carlo and Micól Schejola Foundation

E. Rhodes & Leona B. Carpenter Foundation

New York City Department of Cultural Affairs

New York State Council on the Arts

\$25,000- \$49,999

Deutsche Bank
Ellen Bayard Weedon
Foundation
Lisina M. Hoch

LISITIA IVI. I IU

HSBC

The Pinkerton Foundation
David T. & Beatrice Pritzker
Margot & Thomas Pritzker
Family Foundation

\$10.000-\$24.999

Anonymous
Bob & Lois Baylis
Con Edison
The David Rockefeller Fund, Inc.
Matthew & Maggi Goldstein
Hive Digital Media Learning
Fund in The New York
Community Trust
William E. Mayer

Eric & Alexandra Schoenberg

\$5,000-\$9,999

Anonymous
The Dana Alliance for Brain
Initiatives
Noah P. Dorsky
Milton and Sally Avery Arts
Foundation
Ann & Matthew Nimetz

Tutcher Family Foundation

\$1.000-\$4.999

Jeffrey Berman Jane Casey & Bruce Miller Anne E. Delanev The Clarence & Anne Dillon **Dunwalke Trust** Pegav Dulany The Frederick P. Lenz Foundation for American Buddhism Howard Greenberg Gallery Jeffrey & Leah Kronthal Richard & Mary Lanier Sandra Leitner The Leon Levy Foundation Arnold & Anda Lieberman Michael Tuch Foundation, Inc. Carlton Rochell & Kathleen Kalista The Rubin-Ladd Foundation Jeremy Shamos

2014 Gala Supporters

Jeffrey Small & Eva Ching

Barbara Marcin Ullman

\$100.000+

The Pritzker Family

Rasika & Girish Reddy Shelley & Donald Rubin

\$25,000-\$49,000 Akhoury Foundation

Stanley, Marion, Paul, Sara,
Eddie, & Sharon
Bergman
Annette Blum & Richard Blum
Fred Eychaner
Agnes Gund
Eva & Yoel Haller
Jones Lang LaSalle
Brokerage, Inc.
New York Life
Matthew & Ann Nimetz
The Shelley & Donald Rubin
Foundation
Carlo & Micól Schejola
Foundation

\$10,000-\$24,999

Bob & Lois Baylis Big Apple Circus **Bonhams** Samuel Botero & Emery von Sztankoczy City University of New York CTC | MyCFO Noah P. Dorsky Hamlin Capital Management Victor & Tara Menezes Saroi & Sreedhar Menon MultiPlan. Inc. Neera & Deepak Raj Jonathan F.P. and Diana Rose Andrew Sabin Family Foundation Eric & Alexandra Schoenberg Sikh Art & Film Foundation

Manoj & Rita Singh

Tiffany & Co.
Uovo
Vana Retreats
Xhema of New York, Inc.

\$5,000-\$9,999

Gavin R. Berger Eileen Caulfield Schwab Mirka Christenson Christie's Barbaralee Diamonstein-Spielvogel and Ambassador Carl Spielvogel Anuradha Duggal Hodgson Russ, LLP Jill Iscol Donna & Stewart Kohl Ginger & David Komar The MCJ Amelior Foundation Manish & Ritu Mittal Adam Offenhartz Deven & Monika Parekh

\$2,500-\$4,999

Marsha Williams

Sotheby's

American Chai Trust
Kenneth & Nira Abramowitz
Cynthia Guyer
Peter Hutchings & Martha
Wolfgang
Mitchell Kline
Sarah & Victor Kovner
Richard & Mary Lanier
Ila Paliwal
Nicholas Pavlik & Joe Dezzi
Prestige Estates Properties
Limited
Basha Frost Rubin & Scott
Grinsell
Nisha & Mohit Sabharwal

George Selden Harvey Sigelbaum Winged Keel Group, Inc. Zubatkin Owner Representation

\$1,000-\$2,499

Stan & Claire Altman Kim Brizzolara Anne Dorsey Cynthia Elden Alyce Fay Cleese Jonathan H. Goodman & Robin A. Henry Ronnie & Peggy Gross Warren & Gina Handelman Nayef Homsi James & Mary Ellen McCarthy David Nalin The Pollock-Krasner Foundation Purpose Dame Jillian Sackler Beverely Zabriskie



A Tibetan procession heralds the opening of the Museum's tenth anniversary gala

INDIVIDUAL MEMBERSHIP

Chairman's Circle \$10,000

Fred Eychaner
William E. Mayer
David & Beatrice Pritzker
Clarene Dong Rosten
Henry P. Van Ameringen

Chairman's Circle \$5.000

Anne E. Delaney
Jennifer Diamond
Noah P. Dorsky
Patricia & Peter Gruber
Barbara Marcin Ullman
Eileen Caulfield Schwab
Harvey & Barbara Sigelbaum
Jon Stryker
Ilse G. Traulsen
Robert & Ann Walzer

Chairman's Circle \$2.500

\$2,500
Ravi & Virginia Akhoury
Bob & Lois Baylis
Lisa Cavallari
Dinyar S. Devitre
Rita & Arun Duggal
Kathleen Gallagher
William & Beatrice Helman
Atul Khanna
Ann & Matthew Nimetz
Nicholas Pavlik
Amy & Robert Poster
Basha Frost Rubin

Chairman's Circle \$1,000-\$1,500

& Scott Grinsell

Kenneth & Nira Abramowitz Luis & Judith Alvarez Loreen Arbus Helen-Jean Arthur Martin & MaryAnn Baumrind Christopher & Francesca Beale Charles C. Bergman Kim R. Brizzolara Elizabeth & Jay Chandler Barbara & Ray Dalio Rohit & Katharine Desai Arun & Rita Duggal Joseph Fazio Alexandra Garrison Tommy Yang Guo Eva & Yoel Haller Marc Hanrahan Lisina M. Hoch

Peter L. Hutchings & Martha Wolfgang Anna Ivara Maxwell Joseph

Raman & Vinita Kapur Eric Krasnoff

Lynn Levenberg Stuart Leyton & Linda Wambaugh

Richard & Mary Lanier

Kumar Mahadeva & Simi Ahuja James & Mary Ellen McCarthy Michael & Beata McCormick

James & Ana Melikian Sreedhar & Saroj Menon

David R. Nalin

Mark Norell & Vivian Pan Thomas & Margot Pritzker David & Jennifer Ritter Jim & Terry Ruddy

Alfred & Ann Ruesch Andrew Sabin

Lvnn Schneider

Eric & Alexandra Schoenberg Bob Schulz Ami Shah & Kamesh Nagarajan Sarah & Howard Solomon Stephen & Constance Spahn

Erich Theophile Susy & John Wadsworth

Jeffrey & Suzanne Walker Beverley Zabriskie Yijun Zhu & Jin Li

Associate

\$500

Krishnamurthy Aiyer
Pavlos Alexandrakis
Claire & Stan Altman
Joy Brenner
Gabriel & Jerilyn Caprio
Fred Cordero & Jessica Sporn
Walter Curchack & Stacy

Stephen & Sharon Davies

Errol Dawkins

Thomas

John & Fausta Eskenazi Christopher Fussner Maxwell Gimblett

Zachary & Jacqueline Goldstein

Ellen Grace Joan Kedziora

Anthony Korner & Justin Spring

Elissa Kramer Johanna Lasker Roger & Susan Lipsey Brian & Florence Mahony Kendall Martin

Sonny & Gita Mehta

Peter J. Miscovich Harold & Ruth Newman Paul C. Opperman

Rajeev Pandya

Bella Meyer

Diana & Eugene Pinover Marvin & Evie Rich Beth Rudin DeWoody
Dennis & Regina Santella
Laura Schener
Mary Slusser
Larry Sullivan
Joel Truman

Sandra & George Weiksner

Jeffrey & Cynthia Wiesenfeld

CORPORATE MEMBERSHIP

Corporate Friend (\$10,000)

Alternative Investment Group Services, L.P. American Express Commerzbank Con Edison Henry Schein, Inc. NBC Universal Newbury Partners LLC Paul, Weiss, Rifkind, Wharton & Garrison LLP Simpson Thacher & Bartlett LLP

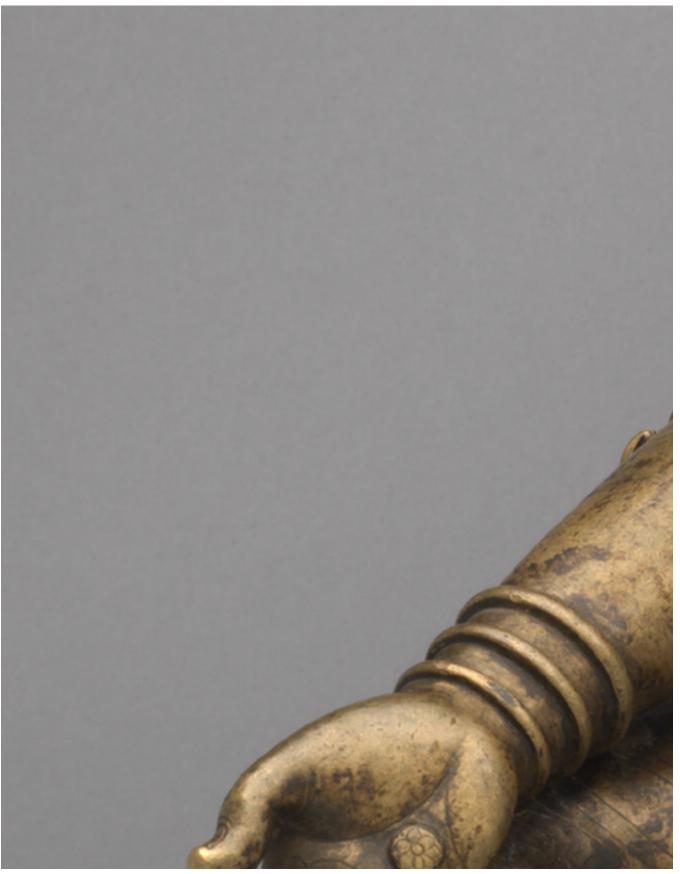
Corporate Donor (\$5,000)

Abrams Books

AB – Bernstein Private Wealth
Management
Bloomberg
The Charles A. Dana Foundation
Credit Suisse
Estée Lauder Companies, Inc.
Michael Bastian, Inc.
North American Publishing Company
RSG Media Systems, LLC
Sotheby's
Stephen STARR Events
White & Case
Winged Keel Group, Inc.



To mark the opening of the exhibition Bodies in Balance: The Art of Tibetan Medicine, the Rubin held its first Asia Week celebration, welcoming 700 Asian art and museum enthusiasts to explore the galleries and celebrate the Museum's anniversary.



VOLUNTEER SUPPORT

Annette Cohen Janet Abraham Shirley Adams Asli "Asla" Altov Tenzing

Andrugtsang Bridget Bartolini Sarah Batchelor Pamela Berns Patricia Boulev Trudy Brady Martine Broeders Ellen Brown Leslie Browning Anna Callahan Tacquice Campbell Dorothy Cancellieri Tara Canty Christine Carey Kiernin Carroll Yuria Celidwen Sonali Chandra Hirondelle Chatelard Yufei Chen Yoon Chung Joyce Chung Lauren Coles Louise Copp

Linda Corby
Rhoda Cosme
Arlene Curinga
Neysela Da SilvaReed
Arlene D'Abreo
Alan Dapena
Clive de Freitas
Alexander

Deschamps

Justin Dewey

Chiara Di Lello

Marylou Dodge Megan Doyle Elena Dubus Robert Dudley Jennifer Eberhardt Barb Ehlers Lina Estrada Alannah Fehrenbach Harriet Feldman Emily Fitz-Randolph B.J. Atwood Fukuda Joanna Gangemi Rajasekhar Ghanta Muriel Goldman Karen Gorstayn Karen Gorstayn Nina Goss Paul Groncki **Emily Haidet** Cathy Han Ed Hankin Sherry Harris Bonnie Harwayne Roberta Hickey Larry Hoffner Elsa Homberg-Pinassi Chuck Hyman Suzanne Inhaber Nancy Jackson Sarah Jimenez Suniti Kanodia Vicky Karkazis Gurdip Kaur Suzannah Kellner Lani Kennefick Farrah Khatibi Tasha Kimmet Christopher

Kirkwood

Donna Kogan Linda Koralek Phil Kovacevich Judy Kriendler Alexis La Porte Diane Lee Jena Liana Bixuan Liu Antoinette Maclachlan Julianne Maeda Lama Makarem Wendy Maurice Lisa McDonald Danielle McFall Dianne McKenna Cecily McKeown Tema McMillan Philip Menchaca Oscar Mendez Erika Mieles Laurie Moody Kamla Motihar Manashi Mukherjee Denise Murphy Nidhi Nair Carol Novack Natalie Oretsky-Cohen Nuala Pacheco Nupur Patel Briana Patton Annie Pichard Nancy Quin Nitin Ron **Daniel Rosemarin** Jeffrey Ross Elsa Ross-Greifinger Beverly Ruiz

Dawn Ryan

Venkatesh Sandilya Martin Schachter Barbara Schachter Robert Schaecher **Brigitte Seidel** Marilyn Selig Alison Selover Sandra Shahinian Leitner Karen Shaw Madelaine Shellaby Tess Sholom Nitisha Shresha **Demetrius Siatos** Cindy Sibilsky Ruth Siegel Anu Sieunarine Sharon Slowik Nicole Smith Arlene Spiller Karen St. Pierre Raghusimha "Raghu" Sudhakara Chelsea Sue Linda Sweet Marcia Tammi Mike Tapp Helen Tepper Jean Thies Laurie Tomasino Sabrina Vaidva Erin van Schendel Anthony Verga Marcy Viboch Linda White Dawa Yangzom Ying Zheng

Karen Zhou

Runxiao Zhu

Green Tara (detail); Tibet; 13th century; brass with inlays of silver; C2005.16.30 (HAR 65453); photograph by Bruce M. White

STATEMENT **OF FINANCIAL POSITION**

at December 31, 2014

ASSETS

LIABILITIES AND NET ASSETS

\$1,184,224

\$113,671,808 44,429,725 5,704,599 24,521,635

\$188,327,767

104,447

14,250 \$1,302,921

Current Liabilities

Total Net Assets

| Cui | rren | t / | ۱ss | ets |
|-----|------|-----|-----|-----|
| | | | | |

| Cash and cash equivalents | \$707,762 | Accounts payable and accrued expenses |
|--|---------------|---------------------------------------|
| Unconditional promises to give | 32,000 | Tenant security deposits |
| Restricted for future periods and programs | 16,362,349 | Deferred membership and other income |
| Accounts receivable | 134,114 | Total Current Liabilities |
| Inventory | 871,457 | |
| Prepaid expenses and other current assets | 222,908 | |
| Investments in marketable securities | 128,397,872 | Net Assets |
| Total Current Assets | \$146,728,462 | Unrestricted |
| | | Board-designated funds |
| Property and Equipment | \$42,902,226 | Other unrestricted |
| | | Temporarily restricted |
| | | Permanent restricted |

Total Assets \$189,630,688 **Total Liabilities and Net Assets** \$189,630,688

STATEMENT OF ACTIVITIES

For the year ended December 31, 2014

| REVENUES AND OTHER SUPPORT | | EXPENSES | | |
|--|--------------|---|--------------|--|
| Public Support | | Program Services | | |
| Contributions and donations | \$24,707,837 | Collections and exhibitions | \$4,942,495 | |
| Grants and sponsorships | 605,820 | Publications | 508,942 | |
| Special event revenue | 1,151,978 | Education | 2,035,554 | |
| Less: direct expenses | (317,352) | Public programs | 1,046,598 | |
| Membership dues | 592,642 | Shop | 976,501 | |
| Total Public Support | \$26,740,925 | Public relations and marketing | 2,033,576 | |
| | | Total Program Services | \$11,543,666 | |
| Revenues from Programs and Activities | | Supporting Services | | |
| Museum admission fees | \$360,706 | Management and general | \$3,913,116 | |
| Program fees | 415,594 | Development and special events | 1,290,150 | |
| Facility rental income | 397,580 | Total Supporting Services | \$5,203,266 | |
| Merchandise and catalog sales | 732,940 | | | |
| Other revenue | 307,094 | | | |
| Total Revenue from Programs and Activities | \$2,213,914 | Real Estate Operations | \$480,341 | |
| Rental Income | \$1,093,443 | | | |
| Net Investment Income | \$4,350,223 | TOTAL EXPENSES | \$17,227,273 | |
| Total Revenues, Gains, and Other Support | \$34,398,505 | Non-Operating Activity: Gain on Sale of Fixed Asset | \$45,732,187 | |
| | | | | |

Change in Net Assets

\$62,903,419